

Welcome to the Settlements Forum

7th November 2017

national**grid**

Housekeeping















Agenda

Time	Agenda	Speaker
10:10	Welcome	Duncan Burt
10:25	Introduction to Settlements	Paul Lowbridge
10:40	BSUoS: • The Billing Process • Forecasting	Nick Everitt Jon McDonald
11:40	Future SO/ Ancillary Services	Adam Sims
12:00	Lunch Break	

Time	Agenda
12:45	Breakout Session 1
13:45	Coffee Break
14:00	Breakout Session 2
15:00	Wrap Up & Questions
15:30	Close

Breakout Option	Speakers
Ancillary Services	Rachel Payne, Jo Barker Andy Rice
TNUoS	Paul Wakeley, Paul Hitchcock
Meet the Experts	



Welcome

Duncan Burt Interim Director of System Operations



Introduction to Settlements

Paul Lowbridge Settlements Manager

Our Core Functions

Ancillary Services Settlement

Settlement for all Ancillary Service procurement

~£450m per year

Deliver payments

Trades Settlement

Settlement of Electricity and Gas trading activity for System Operator

~£200m per year

BSUoS Billing

Revenue collection process for Electricity System Operator

~£1.2bn per year

Collect revenue

Regulation Change & IS/Business Projects

Ensure compliance for all new regulatory changes, modifications, new services and IS projects

Implement changes



Farah Khan

Gabriel Griffin-Booth

Karen Sawbridge

Meet The Team

Rob Smith **Contracts & Settlements Manager**

> Paul Lowbridge **Settlements Manager**

> > Rachel Payne **AS Team Leader**

Jo Barker **Settlement Strategy Lead**

Nick Everitt **BSUoS/Trades Team Leader**

> Tariq Hakeem **Projects Team Leader**

Theresa Greaves

Saliha Gulbahar

Manpreet Patel

Sean Donner

Bea Ennim

Tori Adams

Mohammad Razaq

Kiran Goswami

Julie Bubb

Key (main focus area):

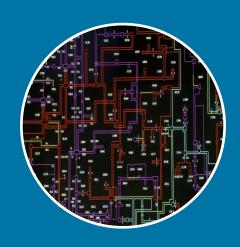
Ancillary Services

BSUoS

Trades

Projects

Improving Performance



Delivery of Daily Operation

Payments Billing Projects



Information & Communication

Query Management Information Provision Customer Experience



Preparing for Future

System Updates
Process Improvement
Code Modifications



BSUoS: The Billing Process

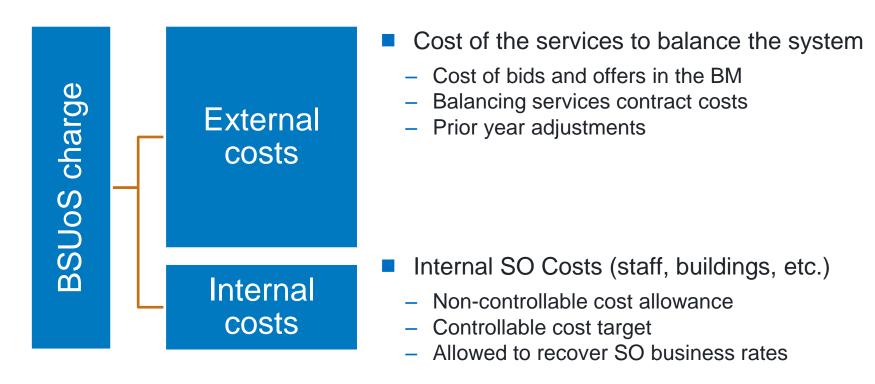
Nick Everitt
BSUoS/Trades Team Leader

BSUoS is one of the three types of Electricity Transmission Charges

- Transmission Network Use of System Charge (TNUoS)
 - Recovers the cost of infrastructure assets
- 2. Connection Charges
 - Recovers the cost of connection assets
- 3. Balancing Services Use of System Charges (BSUoS)
 - Recovers the cost of operating the system
 - Paid by users of the transmission system (lead party of BMU is actually billed)
 - Obligation to pay is in the CUSC
 - Calculated and settled in accordance with the charging methodology statement

Composition of BSUoS charges

Your BSUoS charge recovers the costs incurred by National Grid, acting as the System Operator, in executing our obligation to balance the Electricity Transmission System on behalf of the industry



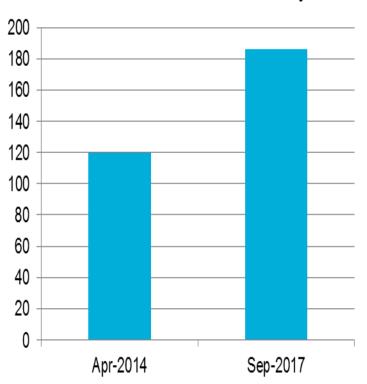
Both External and Internal Costs have an Incentive Scheme Adjustment applied to them to incentivise National Grid to balance the system economically and efficiently



BSUoS Growth

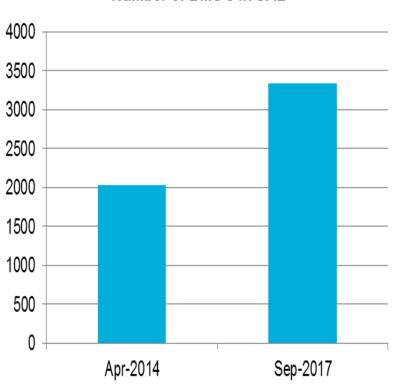
BSUoS Parties Growth

Number of Invoices Issued Per Day



BMU Growth

Number of BMU's in CAB



Calculation and billing

- BSUoS charges depend on the balancing actions that we take each day
- Charges apportioned on a half hourly £/MWh basis one price per period, paid by all
 - Generators and suppliers are obliged to pay BSUoS under the CUSC (interconnectors have been exempt since 28th August 2012)
 - Charges based on actual metered volumes
- Billed Daily
- Two stages of settlement, excluding the Interim Initial run which is not billed
 - More details on next slide...

Billing timetable

BSUoS Charges for each settlement day are calculated multiple times, reconciling the charge as more accurate costing and metering data is available

Run Type	Definition	Process/Bill Timescales
II	Interim Initial	Settlement day + 5 working days No Invoice Sent
SF	Settlement Final	Daily, Settlement Day +16 working days
RF	Reconciliation Final	Daily, Settlement day + 14 months

BSUoS Charge Overview

BSUoS Charge £/MWh (per SP) = QMij * TLMij * TU * BSUoS Price

QMij = Metered volume *

TLMij = Transmission Loss Multiplier*

TU=Trading Unit Delivery Mode which is 1 for an exporting trading unit and -1 for an importing trading unit*

BSUoS Price = Price derived from National Grid System Operator Costs

Table below shows charge scenarios (note: Positive value is a payment due to National Grid, a Negative value is payment due to the BSC party)

Scenario	QMij	TLMij	TU	BSUoS Price	Charge £
Generator in exporting trading Unit	10	0.9	+1	10	£90
Generator in importing trading Unit	10	0.9	-1	10	-£90
Supplier in exporting trading Unit	-10	0.9	-1	10	£90
Supplier in importing trading Unit	-10	0.9	+1	10	-£90

^{*} Data provided/derived from data in by the SAA-I014 file



BSUoS Price Derivation Overview

Example for 1^{st} April SP 1 where Target cost = £1.195B

Incentivised Costs Daily Total = £3m,

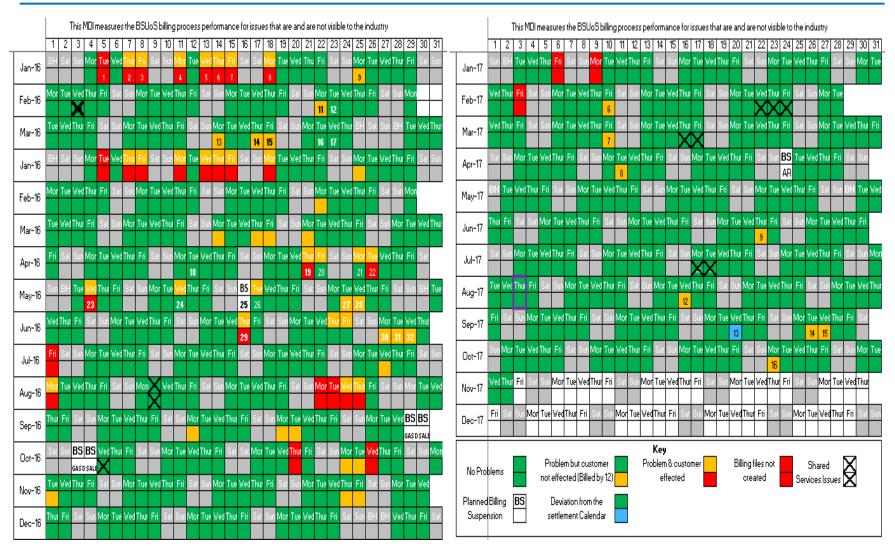
Profit/Loss Sharing Factor = +/-10%, Maximum Profit/Loss = £10m SP 1 Applicable Volume = 10,000 MWh, Daily Volume = 100,000 MWh

BSUoS Price SP1 = Total Cost for SP 1/ SP 1 Applicable volume = £137,397.36/ 10,000 = 13.74 £/MWh

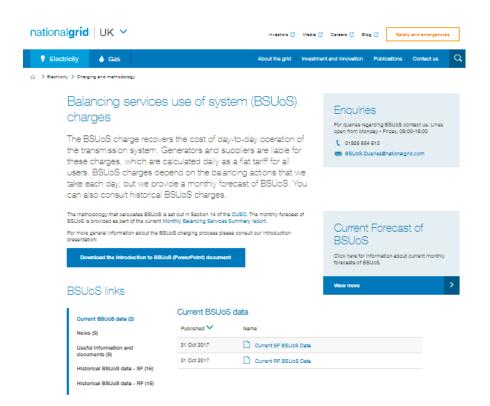
SO Cost	Costs assigned	SP Allocation		
Settlement Period Cost (Allocated to SP) £10k	 Costs of Bids and Offers Electricity Trading Costs Week ahead STOR Availability Costs 	£10k		
Daily Costs (Volume Weighted allocation To SP) £1m	 Ancillary Services Costs (*) Internal Costs Prior Year Costs Other Incentives e.g. Wind Forecasting 	£1m * [10,000/100,000]= £100k		
Incentive Profit/Loss daily total (Computed and Volume Weighted allocation to SP)	1. Incentivised costs forecast to end of year and compared to a Target cost. If Forecast Cost less then Profit computed else Loss. Profit/Loss assigned to a given day is a proportion of Profit/loss forecast the year less any Profit/Loss already recovered	 Forecast Profit = (£3m * 365/1) - £1.195b = £100m Profit/Loss = [£100m * 10% *1/365-0] = £27,397.26 		

nationalgrid

Billing Performance



BSUoS data can be found on our new website



- BSUoS prices
- Monthly balancing services summary (MBSS) reports
- Other useful information and documents
- News
- Daily BSUoS Forecast (being trialled)

Find via Electricity menu → Charging and methodology → Balancing services use of system (BSUoS) charges

https://www.nationalgrid.com/bsuos

nationalgrid

Feedback from our customers has identified some clear themes and priorities for the charging journey

Poor BSUoS forecasting accuracy and transparency

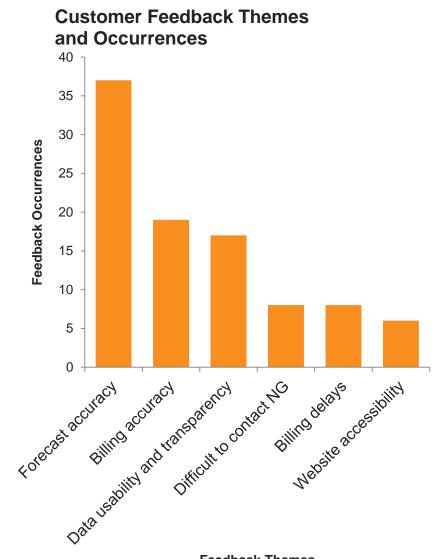
- "BSUoS forecasts are just wrong"
- "Volatility is the biggest pain point",
- "Assumptions are needed to be able to support forecasts"

Difficult to get contact NG & get access to information (BSUoS & TNUoS)

- "BSUoS side it's been dreadful and given up on BSUoS engagement. Same company but get very different response from NG teams"
- "Not much dialogue between the businesses e.g., NG and the Supply business"
- "need more help for small suppliers (new and existing) to handle all the information"
- You need to be on the "right distribution lists" to be invited to webinars

Billing services need to improve

- "reconciling BSUoS actuals and understanding movement can sometimes be challenging"
- "BSUoS need to accurately compare outturn against forecast"
- "Quite often have delays in getting the BSUoS invoices"





We have a plan to customer feedback

Experience Concept	Already Delivered	0-3 months	3-6 months 6-9 months	9-12 months	Longer term ambition
Forecasting Material	 Forecast in Excel Published bilateral contract info Improved volume demand forecast 	Increase tran	sparency & granularity of forecast Improve forecast modelli	Basic visual display from database	Partially fixed BSUoS in T2 Gather requirements for digital data access
Charging Experts	TNUoS query managementBSUoS query measurement	Visible points of contact for customer support	Improve experience within existing multi-team structure Review org design of charging teams	Enhanced experience improvement	High- performing customer focussed charging experts
NG Knowledge Base	■ TNUoS supplier guide			Customer tailored, multi- media and plain English guidance	To be defined by customer feedback
Billing Services		Improve customer communications	Measure & improve billing time	Billing portal to be defined by feedback	
Seamless market entry / exit	■ Contacts on NG.com		Elexon collaboration, basic guidance and proactive on-boarding experience	Enhanced, seamless on- boarding with thorough documentation	• To be defined by customer feedback



BSUoS: Forecasting

Jon McDonald Senior Commercial Performance Analyst

How do we forecast BSUoS each month?



Internal costs (RIIO approved)

Known outage plan / faults

BSUoS 17/18 Forecast – as at October 2017



£916.4m balancing costs

£164.4m internal costs

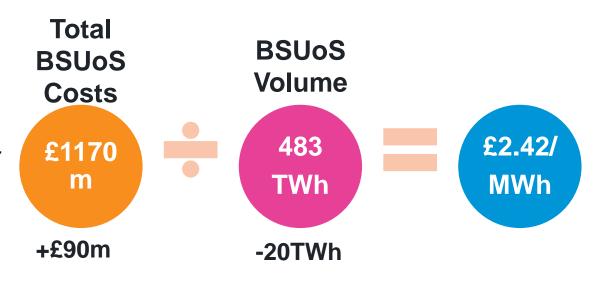
BSUoS volume forecast

BSUoS scenarios

Margin costs higher than forecast +£40m BSUoS costs

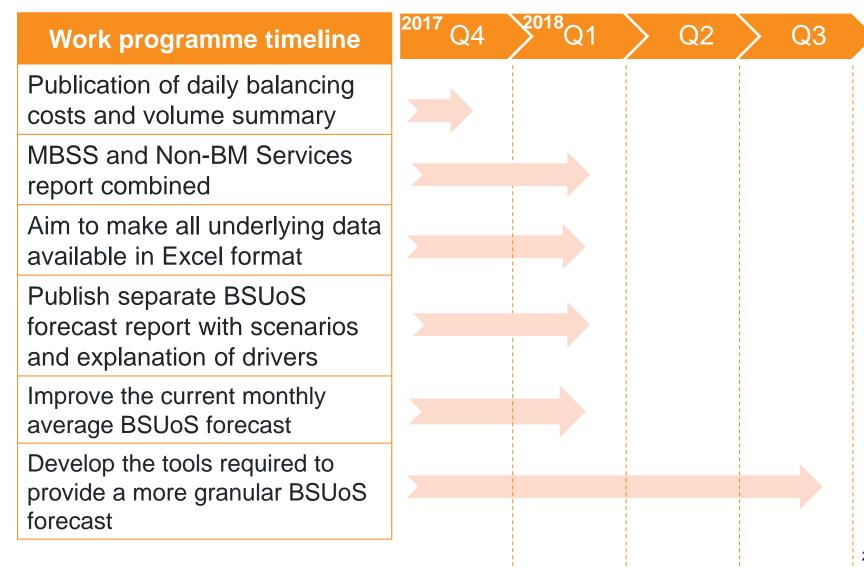


High wind and high embedded outturn, lower BSUoS volume, higher footroom / margin costs





Forecast improvements and transparency





Future Role of SO & Ancillary Services

Adam Sims
System Operator Flexibility Manager

Overview of Balancing Services

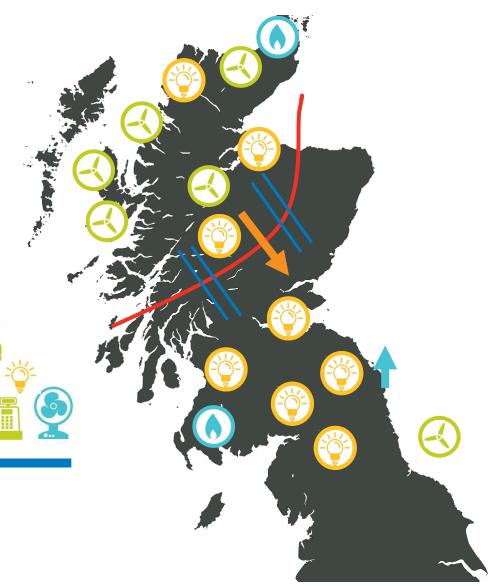
Balancing services are contracted to help the SO:

 Manage electricity flows across the networks

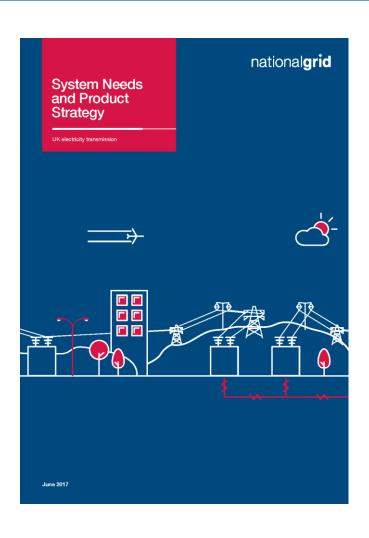
Balance generation and demand

Ensure the quality and security of supply to consumers





System Needs & Product Strategy



- Published in June 2017
- Provided an overview of SO system needs
- Consulted on potential future changes to balancing services products

Product Simplification: consultation insights

Key Themes from consultation responses

128

1

Greater transparency of the System Operators day to day activities

10+

industries consulted

2

A reduction in barriers to entry

98%

3

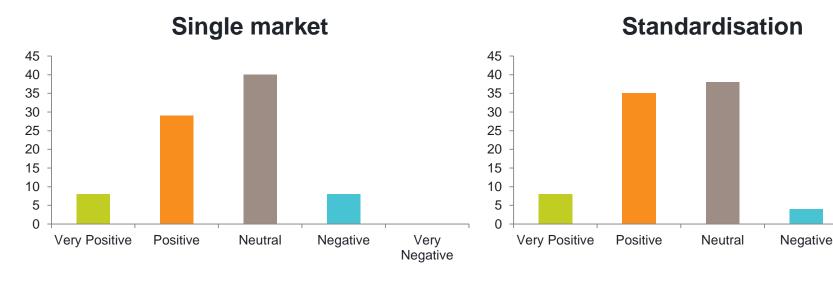
The System Operator to provide more details on its simplification of products



Product Simplification: consultation insights

Insights – Service Stacking: Impact of Single Market and Standardisation

Consultation demonstrates the broad view that standardised products, rather than single markets, would better enable stacking of services.



believe standardising products will have a positive effect on competition

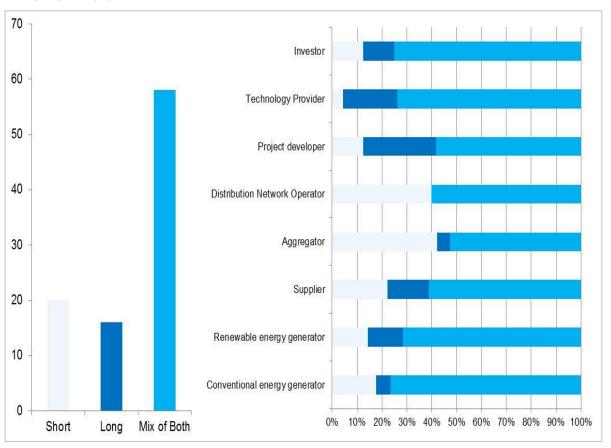
79% believe standardising products will have a positive effect on transparency

Very

Negative

System Needs and Product Strategy

Insights – Short Term Markets v Long Term Contracts: A Balance Preferred

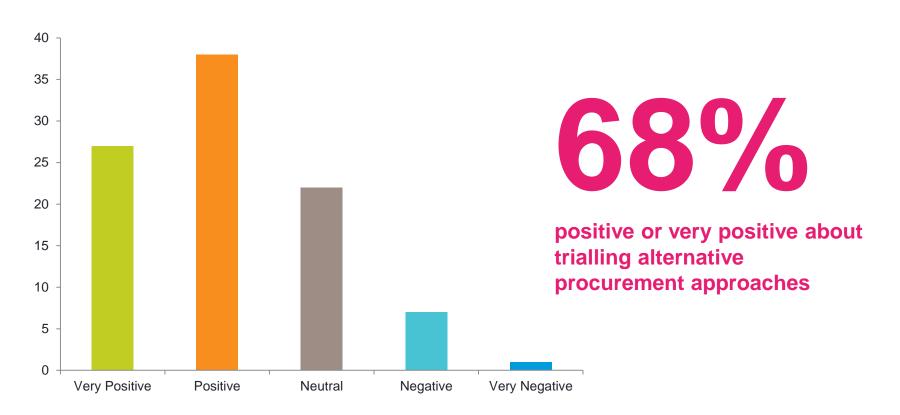


62%

favour a mix of short and long term contracts

System Needs and Product Strategy

Insights – Procurement Trials: Positive response



Product Simplification: proposed principles

1

Our procurement decisions will be transparent and our methodology and needs will be clear to the market ahead of time

2

The design of our products, the way we procure, and the contractual arrangements will increase competition in provision of services to SO

3

Our products will be designed to meet both operational requirements and the technical ability of provider assets while meeting system security

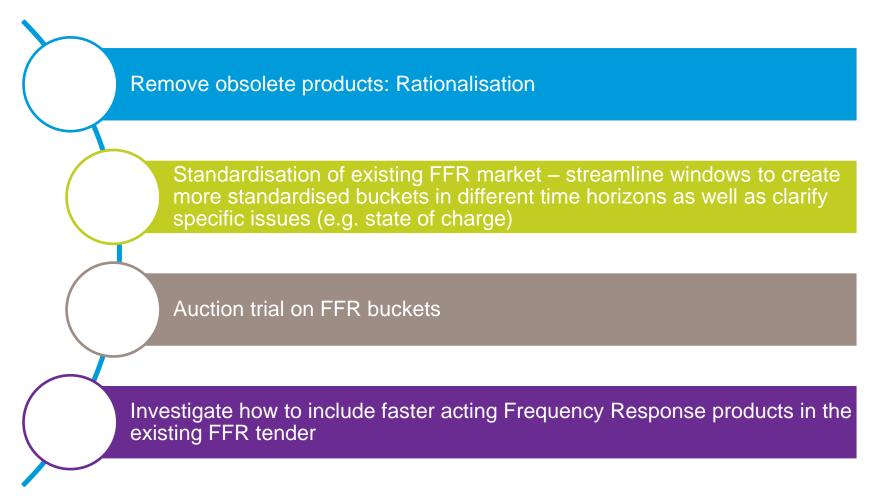
4

The procurement of balancing services shall comply with European guidelines, insofar as this represents the most economic approach for GB consumers

national**grid**

Product Simplification: Actions we are taking in the next 12 months

Frequency Response





Product Simplification: Actions we are taking in the next 12 months

reactive power

Reserve, constraint management, reactive power and black start

Reserve: Remove obsolete products and further standardise existing markets where possible and appropriate 2 short papers; constraint needs and SO thinking on inertia ENA SO-DSO framework which will define how SO and DSO work together on the roll out of whole system solutions (e.g. for constraint management) Publish the current strategy for black start and provide view of when new information will be made available Finalise the commercial design for power potential project – creation of a market for

Useful Information and Links

National Grid Website Links

National Grid BSUoS: https://www.nationalgrid.com/bsuos

National Grid Balancing Services: https://www.nationalgrid.com/uk/electricity/balancing-services

National Grid Electricity Trading: https://www.nationalgrid.com/uk/electricity/balancing-services/trading

National Grid Settlements: https://www.nationalgrid.com/uk/electricity/balancing-services/settlements

Contact the Settlement Team

Team Telephone: 01926 654613

■ BSUoS Queries: <u>BSUoS.Queries@nationalgrid.com</u>

Ancillary Service Queries: <u>settlement.queries@nationalgrid.com</u>

Trades Queries: commodities@nationalgrid.com

External Links

■ BM Reports: https://bmreports.com/

Elexon Glossary : https://www.elexon.co.uk/glossary/

Charging Futures Forum: http://www.chargingfutures.com

Ofgem: https://www.ofgem.gov.uk/

nationalgrid