



Agenda – ISG Meeting 3: Virtual 13th August 2024

Agenda item	Lead	Time
Welcome & Meeting Agenda	Andy Manning	09:30
Zoe's welcome, scene-setting, general Q&A	Zoe Morrisey	09:40
 Feedback on Day 1 NESO launch document (excluding Reg Commitments) Provide an update on how the Day 1 NESO launch document has been built. Why we've built the commitments out to our next Business Plan (internally referred to as BP3) Any feedback members want to give on this section of the document. 	Emily Leadbetter	09:55
 Regulatory Commitments Session (5 min break after 3rd function) Q&A Session on each of the functions and the Regulatory Commitments that are captured in each Function 	With Business Leads	10:10
 Business Plan timeline for development & overview Plan for next Business Plan Potential ISG Sub-Groups 	Hannah Kruimer	11:35
Summary of actions & AOB	Andy Manning / Aaron Ludford	11:50
Close Meeting	All	12:00

ISG 3 Agenda – structure/objectives of detailed sessions

Agenda item	Lead	Structure	Intended Outcomes of Session
Feedback on Day 1 NESO launch document (excluding Reg Commitments)	Emily Leadbetter	 Pre-read: Share the draft Day 1 document "You said, we did" off the back of meeting 2 During the meeting: Overview on Day 1 NESO Launch Document Provide an update on how the Day 1 NESO launch document has been built. Why we've built the commitments out to our next Business Plan. 	 Provide context to members on how the document has developed Get views on if the document will meet the general need of audience and if any changes required.
Regulatory Commitments Session	Led by Function Business Leads	 Pre-read: Share the draft Day 1 document During the meeting: 8 x 10 min slots for each function lead with no presentation to be given feedback on our commitments 	 Is there anything missing as a foundation? Are these the right commitments? Comments on their structure.
Business Plan timeline for development & overview Hannah Kruimer		 During the meeting: Provide an overview on timeline and development plan from our next Business Plan ((internally referred to as BP3) Potential ISG Sub-Groups 	Get ISG views on what they want to see from plan and what they'd like us to bring to future meetings

Action Log

Action ID	Date raised	Description	Owner	Due	Status	Further comments / updates
A1.0	4/15/2024	Share the new NESO organogram with the group	ESO (AB)	5/20/2024	Open	I have enquired to get hold of the latest version of the organogram which can be shared with the group
A3.0	4/15/2024	Add possible sub-group approach to ISG ToR	ESO (AB)	5/20/2024	Complete	Drafted a paragraph in the ToR RE: use of sub-groups and sent to Tash for review
A4.0	4/15/2024	Share an acronym glossary with the group	ESO (AB)	5/20/2024	Started	• [ACTION REQUIRED]: Have sent Andy an email (on 5th June) - with some instructions to test whether he can access the ESO accronym app as an external user
A5.0	4/15/2024	Look to have microphones spread around the room for future meetings	ESO (AB)	5/20/2024	Complete	• Emailed Debbie to send a request to the venue RE: microphones, along with whether it's possible to have a different table arragement - square as opposed to "board room" style
A6.0	4/15/2024	Investigate the creation of a shared space / platform for ISG members to use and meeting papers to sit etc.	ESO (AB)	5/20/2024	Started	 Have set up a Teams site which can be shared with external users need to test with Andy on Wed 1 May to check he is happy for me to share it with the group [ACTION REQUIRED]: Andy to confirm whether he is happy with the MS Teams site
A7.0	4/15/2024	Investigate membership gaps for local authorities, farming/agriculture, gas shipper and European TSO representatives?	ESO / AM	5/20/2024	Started	Followed up with Amanda Webb RE: Local council contacts Emailed Ian Radley/Tony Green RE: gas shipper contacts
A12.0	5/20/2024	Confirm with group whether to create a sub-group on Connections	All	Next meeting	Open	
A13.0	5/20/2024	Draft version of the Day 1 document to be shared, once agreed by ESO Exec, for feedback and review by the group	ESO	Shared 5/8/24	Complete	Shared agead of ISG Meeting 3
A14.0	5/20/2024	Virtual session to be scheduled to cover off the various deep dives discussed (including feedback on the Day 1 document)	ESO	TBC	Open	
A16.0	7/18/2024	Andy to review and provide approval that he is happy for the meeting 2 minutes to be circulated with the group	АМ	ASAP	Open	[ACTION REQUIRED]: Andy to provide his approval for the minutes to be circulated







NESO Function - Strategic Planning



Alice Etheridge

- Embedding our new strategic planning roles in Centralised Strategic Network Planning (CSNP) along with the further development of our new roles in Strategic Spatial Energy Planning (SSEP) and Regional Energy System Planning (RESP).
- Delivering the first ESO-led Gas Network Development plan.
- Finalising the methodologies for the centralised, spatial and regional plans.
- Engaging with a broad range of stakeholders for them to understand and input into plans, and to become advocates.
- Supporting the delivery of the Pathway to 2030 and Beyond 2030 network requirements.

NESO Function - Systems Operation



Gavin Brown

- Operating the system at zero carbon in 2025 and setting the strategy for a decarbonised electricity market in 2035
- Opening new opportunities and removing barriers for all market participants, reducing costs for consumers
- Working to reduce balancing costs by implementing our balancing costs strategy out to 2030 and beyond
- Delivering our transformational programmes through successful IT delivery
- Aligning with distribution system operation (DSO) to enable seamless planning and operational coordination

NESO Function - Markets



Rebecca Yang

- Working closely with Government, Ofgem and industry stakeholders to develop final changes under the Review of Electricity Market Arrangements (REMA).
- Delivering on balancing services commitments, to ensure our services are capable of supporting the operation of the electricity system carbon-free by 2025.
- Co-creating a flexibility strategy, helping unlock distributed flexibility potential and creating coherent markets.
- Continuing our transformation in whole energy thinking as we become NESO and formally take on the gas and whole energy market strategy roles.

Break...

NESO Function – Connections



David Wildash

- Completing the implementation of our reformed Connection process and working with Network Owners to deliver enhanced connection dates for customers, while delivering value for consumers by supporting holistic and coordinated network planning.
- Enhancing transparency and provision of data on connection queue, allowing more efficient self service for developers.
- Growing our capability to support developers to energise their schemes and to meet generation compliance obligations.
- Working collaboratively with our connections customers to tackle the challenges within the connections application process.



NESO Function - Security of Supply

Andrew Dobbie

- Working with Government and industry stakeholders to ensure security of supply through the 2020s and into the 2030s.
- Delivering the Winter and Summer Outlook Reports.
- Producing our next study to assess longer-term resource adequacy in the 2030s, which is
 critical in understanding the risks for a fully decarbonised power system that is needed to
 meet Net Zero. This also includes a new dedicated gas supply security assessment.
- Continuing to enhance our modelling and provide recommendations to facilitate the electricity Capacity Market.

NESO Function - Resilience & Emergency Management



Folasade Adenola

- Embedding our new Resilience and Emergency Management roles which will take a whole system perspective when considering resilience and security for Great Britain.
- Assessing whole energy industry emergency response preparedness and submitting our first winter readiness report to government.
- Developing an understanding of risks to the whole energy system, considering the energy transition to net zero and adapting to climate change.
- Raising awareness to ensure industry preparedness and compliance of the new restoration standard to ensure the new licence obligation is met by 31st December 2026.



NESO Function – Data & Al

Michelle Berti

- Continuing to develop our Data & Analytics Platform and capabilities to enable high quality insights, advanced analytics, and AI.
- Making our data available and open through our data portal.
- Creating a Data Catalogue, which will provide visibility of Energy System Data across Government, the regulator, and industry.
- Driving commonality and standardisation, and interoperability across network planning data.
- Building a Geospatial Platform to enable location intelligence, eco-system and spatial modelling.



NESO Function - Energy Insights

Sanjeet Sanghera

- Continuing to provide a range of different, credible pathways to decarbonise our energy system by 2050.
- Proactively exploring, modelling and producing energy insights on topics which will be of value to consumers, Government and industry.
- Providing impartial advice, analysis and information to Government and Ofgem upon request, across the whole energy value chain, including generation, transmission and consumption of energy.



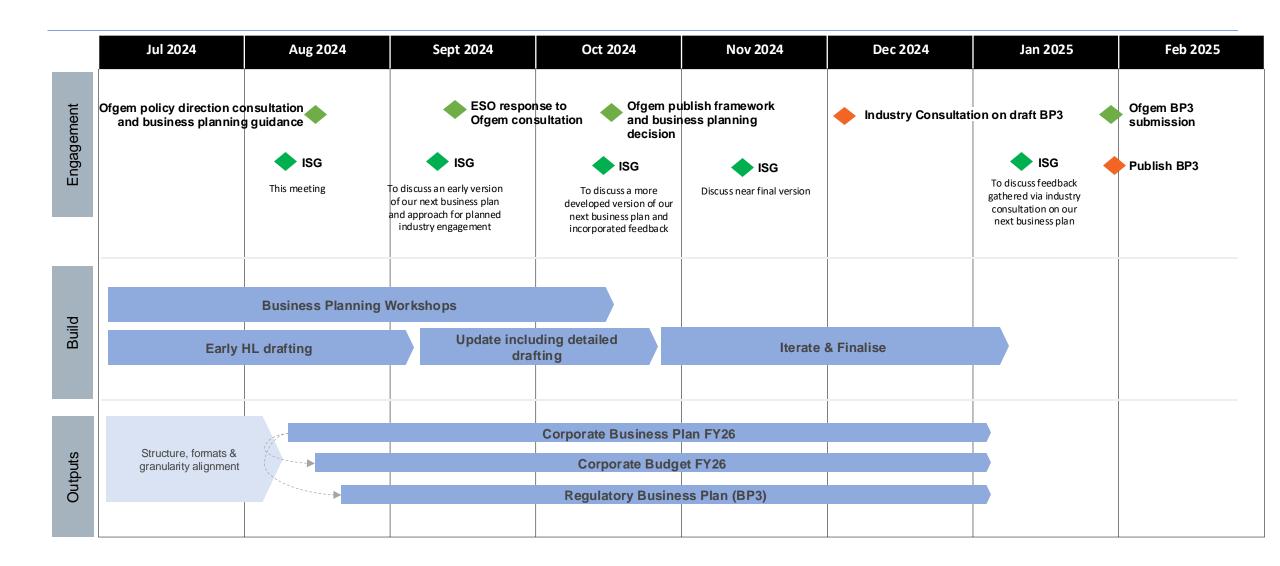
Business Plan 3 (internally referred to as BP3) building on our Day 1

document **Purpose** Forging the path to a sustainable future for everyone A future where everyone has access to reliable, clean and affordable energy; our work will be a catalyst for change across the global community. Vison **Build Trust** Values **Create Belonging Accelerate Progress Be Curious Customer Centricity Clean Power Digital Mindset Consumer Value People Value** Strategic **Decarbonised Future** We will embrace a We will harness the power of We will enable Zero Carbon By 2026 we will have unlocked We will invest in our **Priorities** customer-centric approach, We will develop integrated technology and teamwork Operation by adopting a over £3 billion in consumer people, to ensure we are plans for a decarbonised. balancing the needs of through a digital-first whole-system approach, benefits through delivery of prepared and empowered efficient and flexible Energy customers, consumers and approach, enabling a future driving innovation and our existing commitments, to embrace the System fit for the future stakeholder to form of seamless connectivity collaboration positively impacting lives opportunities of the future meaningful partnerships and innovation Day 1 Working closely with Government, Ofgem and industry stakeholders to develop Example Regulatory final changes under the Review of Electricity Market Arrangements (REMA) Commitments Regulatory Commitments will become the Objectives for BP3, with further narrative to include: Objectives Demonstration of how it adds value and state the expected benefits/outcomes Demonstration of why it is important to our stakeholders Success Publishing/ delivery of a Implementation of a Feedback from Evidence of effective criteria Delivery of benefits Metric/KPI stakeholders product collaboration system

Detailed costs

We will submit detailed costs alongside the Business Plan, which will be included in a separate annex

Business Plan High level plan







Next Steps

- **ISG 4** Thursday 12 September (Virtual) 09:30 12:00
- ISG 5 Proposed? 10 October (London) 09:30 15:00
- **ISG 6** Virtual November
- **ISG 7** January Face-to-face TBC



