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Making Future



Stability market design – Scene setting and objectives

Annex report to National Grid ESO

MARCH 2022

INTRODUCTION

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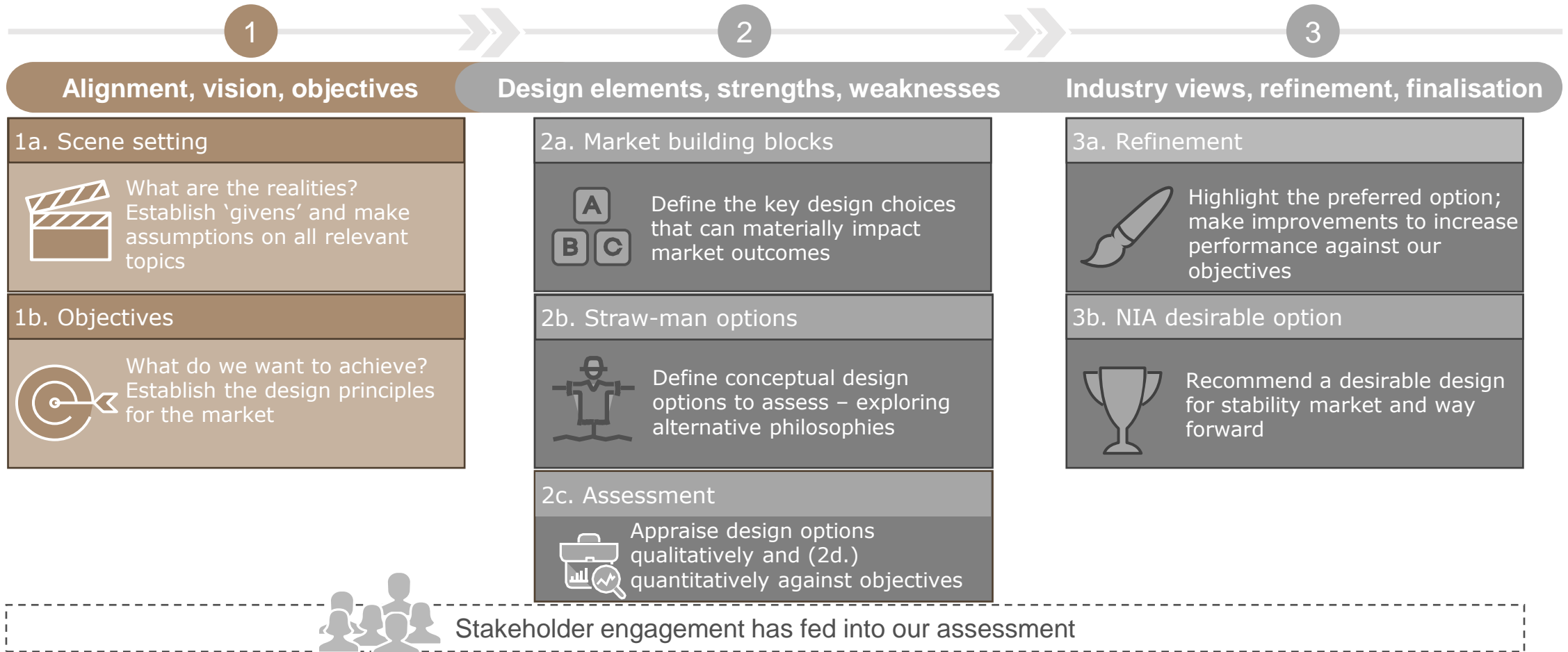
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This annex focusses on Phase 1 of the overall project



STABILITY MARKET DESIGN

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2. Market design objectives

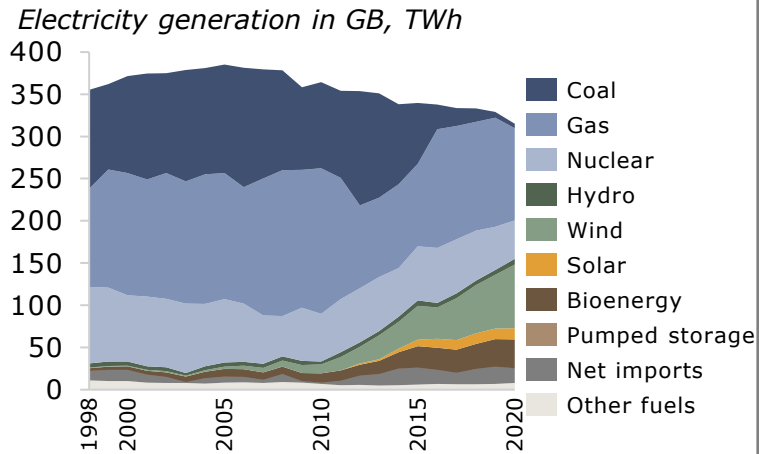
STABILITY MARKET DESIGN

1. Scene setting

Challenges for managing stability manifest as a result of an evolving system

Historical *Where is the system coming from?*

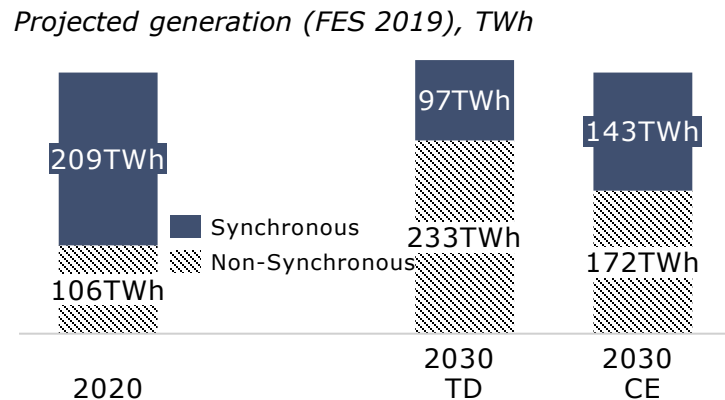
Historically, stability was provided as a by-product of generation and was in abundance. Reactive power production for voltage and inertia for frequency stability was co-produced when generating.



Today *What is happening now?*

Rapid growth in renewables, retirements of synchronous generation and changes to the structure of demand. Systems get lighter and short circuit levels decrease at times with very high renewable penetration.

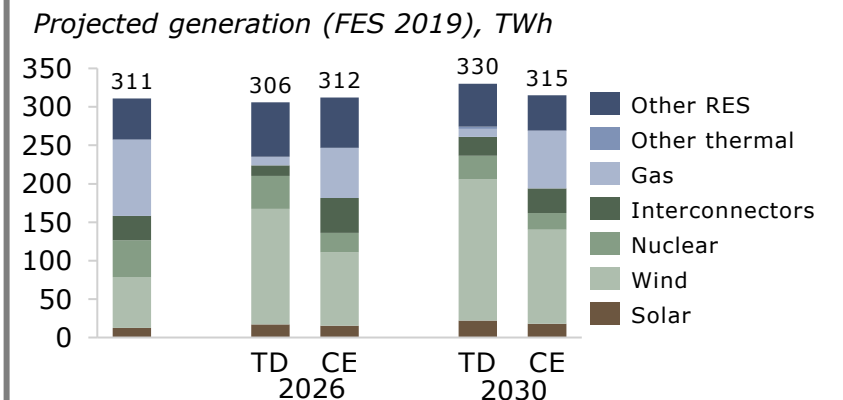
The management of grid stability has become increasingly expensive and we are exploring new commercial options for stability services including Pathfinders.





Future *Where is the system we going?*

Stability requirements will likely be greater than today but also different from the current needs. These needs will vary significantly under different operational situations within the power system.

As the system evolves towards technologies not inherently capable of providing critical technical attributes to ensure system stability, how does ESO incentivise new providers and solutions to emerge, and respect existing providers?

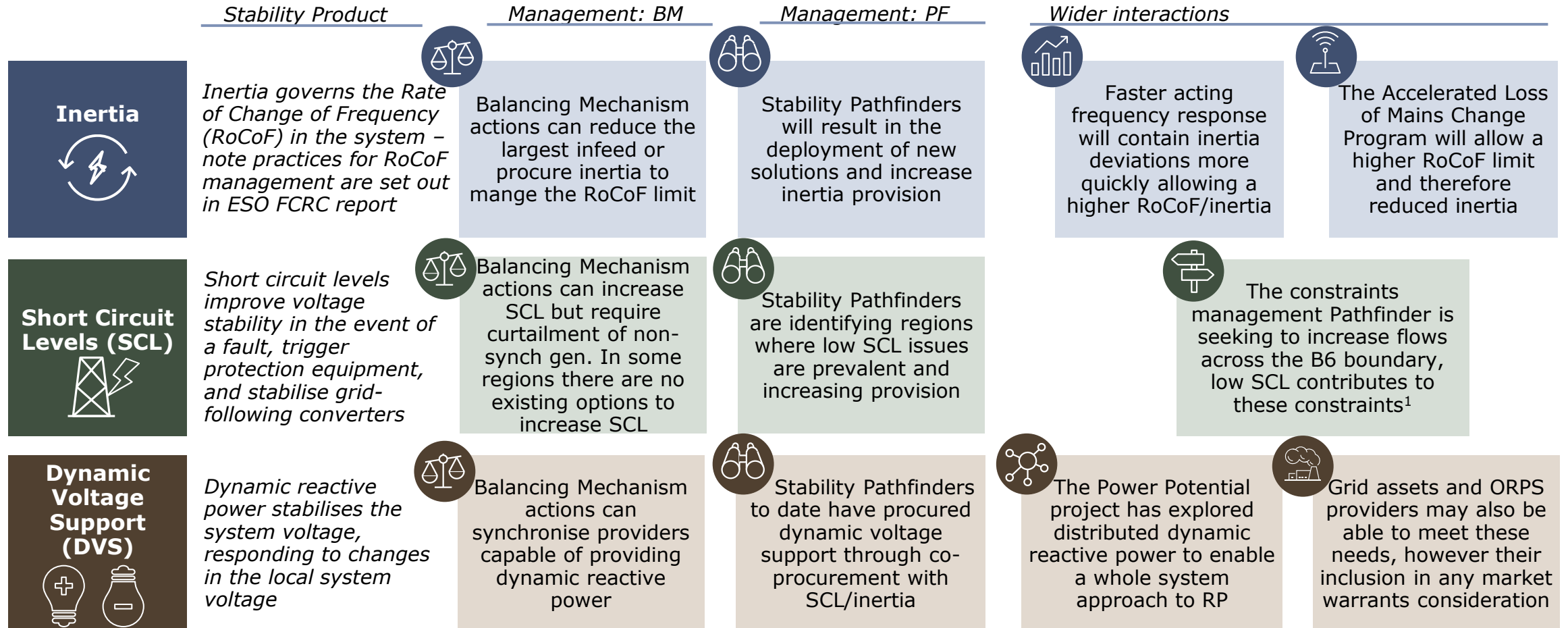


Ultimately NGENSO must adhere to the SQSS¹, and new stability services will contribute to ensuring frequency and voltage limits are met




	 Frequency limits (Inertia)	 Voltage limits (SCL, DVS)
Current limit	49.2Hz (for up to one minute) to 50.5Hz	~±10% of nominal voltage²
Limit breach implication	<ul style="list-style-type: none"> At regular frequency intervals load will be disconnected to restore system frequency back to within operational limits (drop to 48.8Hz=5% of demand, 47.8Hz=60%). 	<ul style="list-style-type: none"> Voltage disturbances on the system are relatively local and may need to be contained by disconnection of certain assets/customers. Insufficient fault current may result in relevant protections during a fault failing to trigger (highly unlikely).
Other considerations	<ul style="list-style-type: none"> The system must have sufficient inertia such that active power compensation from frequency response providers has time to ramp up/down and prevent outages. There must also be sufficient inertia to prevent frequency from deviating too quickly, triggering cut-off of equipment (such as embedded generator protection), exacerbating the problem. 	<ul style="list-style-type: none"> Insufficient SCL may result in limitations on HVDC equipment, effectively reducing their capacity and increasing the cost of managing the system as a whole (curtailment of other generation).

Notes: ¹Security and Quality of Supply Standard, ²In operational timescales for up to 15 minutes following a pre-defined secured event, chosen here as DRP is expected to be a post-fault service, may be greater in exceptional circumstances

There are 3 core stability products which interact with other initiatives/arrangements

























¹Due to limitations on the HVDC Western Link in low SCL conditions

-  Increasing future needs
-  Solving future problems
-  Dependent on configuration

SCENE SETTING – STABILITY PRODUCTS & FUTURE DRIVERS

Today's procurement & provision of stability interacts with other key initiatives, to drive future stability needs

	Retiring thermal plant	Increasing non-synch. gen & DC grid infra	Pathfinders	ALOMCP	Faster freq. response	Emerging technology (incl. Grid-forming) ¹
Inertia	 	 				 
Short Circuit Levels (SCL)	 	 				 
Dynamic Voltage Control (DVC)	 	 ²				 

Key question:
How can market structure help encourage and access new technologies?

¹New technologies can only meet the shortfall if sufficient incentives are in place to do so
²Can potentially support today depending on configuration

CASE FOR CHANGE – STABILITY MANAGEMENT (STATUS QUO)

The current arrangements allow for procurement of stability services across different timeframes. There are, however, challenges for cost-efficiency and investment signals



Pathfinder contracts

Long-term targeted provision¹

The ESO procures future expected stability requirements through 6-10 years Pathfinders contracts.

- The stability Pathfinders to date have been successful in procuring a number of long term providers, offering a route to market for zero-megawatt solutions.
- The stability Pathfinders take a targeted approach to defining system needs accounting for geographical dimensions.
- The process also selectively chooses to pay providers for service provision in exchange for an agreed level of availability – the process is competitive with lowest cost solutions selected for service delivery.



Electricity market schedule

short-term global passive provision¹

Stability services are exogenously provided to the ESO by the wholesale market as a “by-product” of synchronous generation

- The market schedule is determined exogenously to ESO’s business processes and is a result of traded positions in the wholesale electricity markets in Great Britain.
- The wholesale electricity markets in Great Britain work on an ‘unconstrained’ basis, i.e. the market solution does not have to meet the physical realities/constraints of the system.
- Despite not having to meet constraints, some stability services will materialise due to the types of technologies participating and their inherent technical characteristics.
- Historically, this was where the majority of stability services² would be delivered – however, shifting technology trends means the market schedule can no longer be relied upon to deliver all/most stability needs.



Balancing mechanism

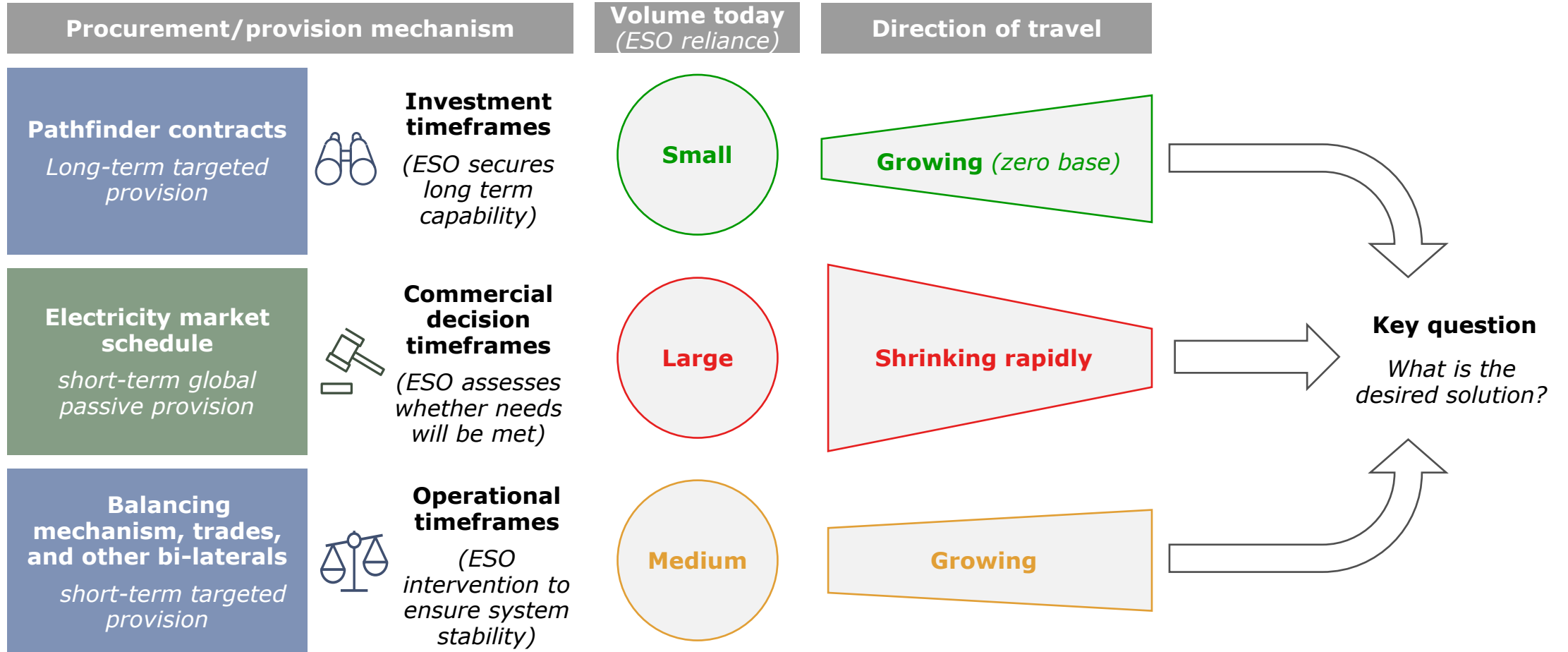
short-term targeted provision¹

ESO can procure stability services from providers in the Balancing Mechanism (bundled with active power)

- The Balancing Mechanism is the primary tool used by the ESO to ensure the system dispatch is compliant with the physical needs of the system (e.g. adhering to thermal transmission line constraints, managing voltage provider availability, ensuring sufficient head/footroom)³.
- Procuring stability services through the BM requires providers to inherently deliver stability services whilst operating, specific dispatch instructions to e.g. ‘increase inertia only’ are not possible.

Notes: ¹For Dynamic Reactive Power, providers must be instructed to be operating in the correct mode. ²stability services as a broader concept (inertia, SCL, DRP) have only recently come into existence as scarcity in the provision has manifested due to shifting technology trends. ³Other direct contracts such as SpinGen also exist but are not widespread.

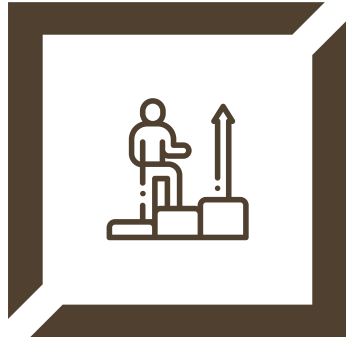
The relative importance of existing tools for managing stability is shifting



When transitioning from the status quo, the market design faces a number of key challenges with implications on final choice



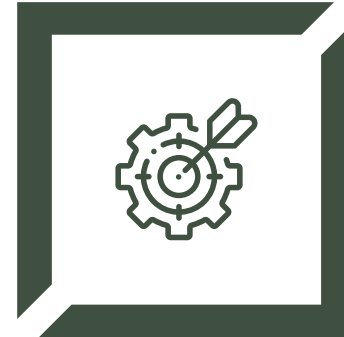
ESO as single buyer



Energy complexities



Innovative technologies



Overlapping solutions with TO



Locational requirements

Challenge

Providers are exposed to volume risks as ESO is free to buy as much or as little as required. Volume requirements are subject to changes over time and in location, with providers facing the risk of stranded assets.

There are complex interactions with energy, particularly for the provision of inertia.

LT contracts place a risk that is very difficult to manage for providers that face energy costs in order to be available.

Innovative technologies with grid-forming capability can simulate similar characteristics to a conventional synchronous generator in providing stability services. However, these technologies need to be promoted and facilitated.

There are potential issues for a level-playing field between TO and non TO-assets.

Fundamentally, there is an asymmetry in risks, obligations and information for non-TO assets vs. TO assets.

Stability requirements are characterised by a locational dimension, particularly for SCL and DVC. Inertia can also have a locational requirement if all provision is highly clustered.

Implication

The market arrangement needs to ensure an appropriate allocation of risk.

If the perceived risk of uncertainty to investors is too great, reward offered by the market will be unattractive.

An idealised market may need a combination of LT and ST arrangements.

Ideally there are ST mechanisms for providers to manage this risk, such as enabling payback/buyback

There are technical characteristics to account for in enabling market participation. Grid-forming capability from asynchronous wind or solar generation may not be able to commit in advance (in LT timescales).

TO assets can promote competitive tension and lead to potential consumer benefit. However, TO participation can result in conflict of interest and subsequent market distortion given TOs role in network planning as well as assessing participants' bids.

Given the (current) national nature of inertia and regional nature of SCL & DVC, is it desirable to split the stability market in regional and national markets or bundle the procurement? How will the procurement of different stability products interact?

STABILITY MARKET DESIGN

2. Objectives

We have defined the objectives for a future set of arrangements – they articulate the framework for success

Primary objectives

Ensuring **cost-efficient provision** of services needed to **maintain system stability and security** in the interest of consumers and to **be able to operate a zero-carbon grid**

Secondary objectives



Investable: respecting existing and supporting efficient future investments



Transparent: visibility of service values and clear procurement decisions



Technology neutrality: being non-discriminatory between technologies with equivalent capabilities



Practical: ease of implementation, operation and transition



Enduring (stable): suitable and adaptable to future challenges



Freedom of choice: avoiding lock-in, giving ongoing choice in the market for providers and for ESO as buyer, ensuring liquidity and mitigating market power

We have defined the objectives for a future set of arrangements – they articulate the framework for success

Primary objectives	Ensuring cost-efficient provision of services needed to maintain system stability and security in the interest of consumers and to be able to operate a zero-carbon grid
Cost-efficient	<ul style="list-style-type: none">– Cost-efficiency refers to the overall economic efficiency of the system in this context, reducing the spend required to meet stability constraints on the system relative to the baseline in the interest of consumers.– In recent years costs for managing system stability have increased substantially and is one of the key drivers to exploring reform options today.– Any future arrangements need to establish the framework to deliver a benefit with respect to current stability management practices.– Cost-efficiency is already well embedded in NG ESO’s wider objectives.
System stability & security	<ul style="list-style-type: none">– The ESO is intending to procure services to comply with licence obligations to ensure a safe and reliable supply of electricity throughout the network.– This is the ultimate purpose that ESO is aiming to achieve with the market, and will be delivered through procuring a suite of stability products which will give the ESO the tools needed to manage the system stability.– System security factors-in the need to ensure adequate capability is in the system to meet requirements.– Whilst this is the ultimate goal, failing to meet other key objectives does not constitute ‘success’, as the solution identified must account for the needs of consumers and whilst being compatible with the future electricity mix.
Zero-carbon compatible	<ul style="list-style-type: none">– National Grid ESO has committed to be able to run the system with net-zero carbon emissions in any given period should the market deliver that solution.– With the evolving system, it would be a fallacy to design market arrangements which cannot accommodate technologies capable of delivering against this commitment.– This means ensuring arrangements are able to cater for zero-carbon solutions for provision of stability services.

OBJECTIVES - SECONDARY

Primary objectives



Ensuring cost-efficient provision of services needed to maintain system stability and security in the interest of consumers and to be able to operate a zero-carbon grid

Secondary objectives



Investable



Transparent



Technology neutrality



Practical



Enduring (stable)



Freedom of choice

Motivation

- The market should give investors sufficient clarity for them to recognise and manage their risks.
- Risks should be borne by the party most suitably equipped to bear them; undue unknowns should not be placed on providers unless there is sufficient reward to justify these risks.
- Incentives should not just target investment as a whole but focus on rewarding the right investments to improve overall system efficiency.

Respecting existing investments

- Ensuring existing investors commitments are respected under any new arrangements.
- This means paying consideration to mitigating disadvantages a new market could bring, rather than a commitment for all existing investors to receive additional payments.

Supporting efficient future investments

- If there is foresight on the impact from this market design, need to think about linking it to wider investment plans. I.e. signals to be in place with sufficient lead time for participants.
- Provide adequate lead time for investment market signals.

Adequate sustainable solution, providing the right capability

- Ensure sufficient capability to meet requirements is procured in the right locations. Either incentivising new build or ensuring existing provision stays in place.
- Ensure capability is in place & available in real-time.

OBJECTIVES - SECONDARY

Primary objectives



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Secondary objectives



Investable



Transparent



Technology neutrality



Practical



Enduring (stable)



Freedom of choice

Motivation

- Transparency is needed for a market to function effectively, the absence of sufficient information on which to make commercial decisions could lead to inefficient outcomes.
- In the context of a stability market with a single buyer, there is a need to communicate needs in a way that allows market participants to understand their costs of service provision, market volumes and prices.
- Without sufficient transparency additional risk can manifest on the providers which will feed through into their bidding behaviour.

● Visibility of service values

- Provide transparency generally, and specifically in the operation of the pricing mechanism.

● Visibility of service requirements

Transparent, clear signalling of requirements enable efficient decisions from providers wishing to participate in the market.

● Clear procurement decisions

Transparent procurement decisions attract competitive bids, secure better value and deliver better final outcomes.

OBJECTIVES - SECONDARY

Primary objectives



Ensuring cost-efficient provision of services needed to maintain system stability and security in the interest of consumers and to be able to operate a zero-carbon grid

Secondary objectives



Investable



Transparent



Technology neutrality



Practical



Enduring (stable)



Freedom of choice

Motivation

– The market should ensure all potential providers have aligned incentives.

● **Technology neutrality**

- Being non-discriminatory between technologies with equivalent capabilities.
- Design should not discriminate between low-carbon and fossil fuel at the moment.
- Neutral contract terms and risks (e.g. TO vs Commercial providers' exposure).
- Neutral requirements (e.g. limits that can reduce the competitiveness of certain providers).
- Treatment of existing vs new capability will depend on nature of requirements and consistency with the primary objectives of the market (e.g. cost-efficient provision).

OBJECTIVES - SECONDARY

Primary objectives



Ensuring cost-efficient provision of services needed to maintain system stability and security in the interest of consumers and to be able to operate a zero-carbon grid

Secondary objectives



Investable



Transparent



Technology neutrality



Practical



Enduring (stable)



Freedom of choice

Motivation

– The solution itself must be deliverable from the ESO perspective - unnecessary complexity can lead to additional administrative cost burdens which can offset some benefits of implementation.

Ease of implementation

– Costs and barriers related to the introduction of the market for both ESO and participants.

Ease of ongoing operation

– Costs and barriers related to the management, running and monitoring of the market for ESO.
– Additional burden of participation for potential providers.

Ease of transition

– There will be a transition with a period of overlap with existing pathfinders contracts to go through as the market is being implemented.

OBJECTIVES - SECONDARY

Primary objectives



Ensuring cost-efficient provision of services needed to maintain system stability and security in the interest of consumers and to be able to operate a zero-carbon grid

Secondary objectives



Investable



Transparent



Technology neutrality



Practical



Enduring (stable)



Freedom of choice

Motivation

- The market design should be sufficiently stable for market participants to avoid unnecessary administrative burden and associated costs.
- In particular, if arrangements must be scrapped due to changing energy landscape – this represents significant additional burden on ESO and ultimately costs to consumers.
- Give providers confidence in the new market arrangements that participation is meaningful and sufficiently valuable to incentivise ongoing participation (ultimately helping to promote liquidity).

Suitable and adaptable to future challenges

- Providing adequate capability under evolving requirements.
- Promoting competition and low barriers to entry: enabling a level-playing field among different providers and technologies.
- Ensuring appropriate risk allocation between buyer and seller, and access to mitigation tools.

Well understood governance for changes

- Rules and governance for changes should be well understood for providers to understand the initial launch of the market (and participation) but also in the long-term beyond the market launch (e.g. rule change processes).
- Minimise regulatory risk, including careful consideration of the process for amending market arrangements.

OBJECTIVES - SECONDARY

Primary objectives



Ensuring cost-efficient provision of services needed to maintain system stability and security in the interest of consumers and to be able to operate a zero-carbon grid

Secondary objectives



Investable



Transparent



Technology neutrality



Practical



Enduring (stable)



Freedom of choice

Motivation

- Freedom of choice for providers in terms of the technologies they wish to employ to participate in the market.
- Freedom of choice for providers to make commercial decisions.
- Freedom for the ESO to change arrangements should the market fail to deliver in line with other objectives and needs (e.g. tightening rules to prevent anti-competitive behaviour).

Avoiding lock-in and ongoing choice

- Freedom of choice aims to present options
 - Giving ongoing choice acts as a stabilising factor in the market (rather than locking participants in with fixed 'things').
 - Avoiding lock-in, ongoing choice can mitigate issues around over/under-procurement.
- Ensure liquidity
 - The market should aim to enable as many providers as possible to participate, and for provision to be as flexible as possible. For example enabling the participation of intermittent providers.

Mitigate market power

- The market for stability is a great ambition, but there may be issues of market power, especially for locational services.
- There may not be a plethora of providers in some areas and there will be times of shortage of providers.
- Choice for providers widens participation, which in turn promotes choice for ESO which can mitigate issues of market power.



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